



INVESTITURE OF
CHANCELLOR DANIEL DIERMEIER

April 9, 2022

VANDERBILT UNIVERSITY



the
Investiture
of Chancellor
Diermeier

Hosted by the Vanderbilt University Board of Trust

Saturday, April 9, 2022
One o'clock in the afternoon
Langford Auditorium

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ABOUT VANDERBILT UNIVERSITY

Vanderbilt University is a globally renowned teaching and research institution in the heart of Nashville dedicated to the lifelong realization of human potential and driving positive impact in the world. Here, collaborative innovation infuses every aspect of university life—our campus, classrooms, playing fields, stages, studios and labs—cutting across disciplinary boundaries with a unified sense of purpose. Home to 10 highly interconnected schools and colleges, and a wide range of world-class undergraduate, graduate, professional and doctoral programs, Vanderbilt is a place of profound discovery, a proud member of the SEC athletic conference, and an integral part of the Tennessee community.

OUR MOTTO

Crescere aude, Latin for “dare to grow,” embodies the sentiment expressed in a section of Vanderbilt’s alma mater, “Forward ever be thy watchword.”



VANDERBILT UNIVERSITY BOARD OF TRUST

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E M E R I T A / E M E R I T U S T R U S T E E S

Mary Beth Adderley La Jolla, California	Jackson W. Moore Memphis, Tennessee
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Dennis C. Bottorff Nashville, Tennessee	Joe L. Roby New York, New York
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Mark F. Dalton Palm Beach, Florida	J. Stephen Turner Nashville, Tennessee
Claiborne P. Deming El Dorado, Arkansas	Eugene H. Vaughan Houston, Texas
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J. Hicks Lanier Atlanta, Georgia	Rebecca Webb Wilson Memphis, Tennessee
Edward A. Malloy, C.S.C. Notre Dame, Indiana	William M. Wilson Nashville, Tennessee

ABOUT CHANCELLOR DANIEL DIERMEIER

An internationally renowned political scientist and management scholar, Daniel Diermeier is the ninth chancellor of Vanderbilt University.

Diermeier is a fellow of the American Academy of Arts and Sciences, the Guggenheim Foundation and the Canadian Institute of Advanced Research. His teaching and research focus on formal political theory, political institutions, the interaction of business and politics, text analytics, behavioral models of politics, and crisis and reputation management. He has published four books and more than 100 research articles in academic journals, mostly in the fields of political science, economics and management, and in other areas ranging from linguistics, sociology and psychology to computer science, operations research and applied mathematics.

From 2016 until 2020, Diermeier served as provost of the University of Chicago, where he was also David Lee Shillinglaw Distinguished Service Professor in the Harris School of Public Policy and the College at University of Chicago's Department of Political Science.

Through his career as a faculty member, Diermeier has combined excellence as a researcher and teacher with an entrepreneurial mindset.

Diermeier started his career as an assistant professor at the Stanford Graduate School of Business in 1994. Northwestern University recruited him to its Kellogg School of Management in 1997 to build its political economy program. He rose quickly through the ranks at Kellogg, receiving early promotion to professor just four years after earning his Ph.D.

In 2000 he was appointed IBM Professor of Regulation and Competitive Practice and, later, director of the Ford Motor Company Center for Global Citizenship at Kellogg. During his time at Northwestern, he also held appointments in economics, political science, linguistics and law. He won multiple teaching awards at Kellogg, including the L.G. Lavengood Outstanding Professor

of the Year Award and the Alumni Professor of the Year Award, and he was a 2007 recipient of the Faculty Pioneer Award from the Aspen Institute, called the "Oscars of the business school world" by *Financial Times*.

He co-founded the Northwestern Institute on Complex Systems and served as the founding academic director of the CEO Perspectives program, one of the leading development programs for C-level executives. He also served as chairman and co-founder of the Northwestern Global Health Foundation, dedicated to developing low-cost medical devices and 2012 winner of a Chicago Innovation Award in the Up-and-Comer category.

In 2014, after 17 years at Northwestern, Diermeier was appointed dean of the Harris School of Public Policy at the University of Chicago. He led the transformation of the Harris School into the third-ranked public policy school in the nation. He launched a strategy that doubled student enrollment while increasing selectivity, a successful fundraising effort that included funds for the new \$80 million, LEED Platinum-certified Keller Center, a 50 percent growth in faculty and the recruitment of diverse students, faculty and staff.

Under Diermeier's leadership, the Harris School became the home of the International Innovation Corps, the Place Lab, the Harris Policy Labs, the Pearson Institute for the Study and Resolution of Global Conflicts, and the Pearson Global Forum, funded by a \$100 million donation by the Thomas L. Pearson and the Pearson Family Members Foundation. In 2015 the Harris School created its Diversity and Inclusion Advisory Board and developed bridge programs to increase the number of students from underrepresented minority groups. This program was able to attract significant philanthropic support and led to a notable increase in minority students at the Harris School.

In 2016 the University of Chicago named Diermeier provost, with responsibility for all academic and research programs across the university and oversight

of the university's budget. His initial priority as provost was to improve the University of Chicago's financial performance without impeding its path toward greater eminence. He reorganized the Office of the Provost and engaged in a faculty-led, multiyear diversity and inclusion initiative. The initiative included a campuswide climate survey and convened administrators from peer institutions to develop cross-university initiatives to improve the faculty pipeline of underrepresented minorities and women in STEM areas. During his tenure, he appointed six female deans and three female vice provosts.

Diermeier led major expansions of the faculty in engineering and applied science, including the creation of the Pritzker School of Molecular Engineering and a university-wide expansion of computer science and data analytics that doubled the number of faculty in those disciplines. He also continued improvements in economics, policy, business, and urban studies as well as sustained investment in the humanities and social sciences.

During Diermeier's tenure, the College at University of Chicago, home of the university's undergraduate education, experienced significant growth while increasing selectivity and yield. The University of Chicago also significantly increased the diversity of its incoming classes with targeted programs for first-generation, African American and Hispanic students. Diermeier also focused on improving doctoral and nondegree education, a process that started with a campuswide faculty-student committee on graduate education.

As Diermeier led its academic functions, the University of Chicago increased its level of global engagement, culminating in the opening of the Francis and Rose Yuen Campus in Hong Kong, which won a 2019 Prix Versailles architecture and design award. The university also increased its level of engagement with the city of Chicago and local communities through various

collaborative initiatives, including the Mansueto Institute for Urban Innovation and the Urban Labs, a faculty-led research center working with city governments to address challenges in areas such as crime, education, health, poverty, and energy and environment.

Diermeier has served as a board member for the University of Chicago Medical Center, Argonne National Laboratory, the Civic Consulting Alliance, CityBase, the Marine Biological Laboratory, the National Opinion Research Center, the Field Museum of Natural History, and the management board of the Federal Bureau of Investigation. Throughout his career, Diermeier has been an adviser to governments, nonprofits and leading companies, including Abbott, Accenture, Allianz, the city of Chicago, the government of Canada, Ernst & Young, Exelon, the FBI, Hyatt, Johnson & Johnson, Medtronic, Metro Group, PricewaterhouseCoopers, State Farm, UnitedHealth Group, and the United States Olympic and Paralympic Committee.

A first-generation college graduate, Diermeier earned a Ph.D. in political science from the University of Rochester. He also holds master's degrees in political science from the University of Rochester and the University of Munich, and he earned a master's degree in philosophy from the University of Southern California.

PROGRAM

INVESTITURE CEREMONY

Processional I (Banners, Delegates of Colleges and Universities, University Staff Advisory Council Leadership, University Marshal, Faculty Senate Leadership, Deans of the Schools and Colleges, Vice Chancellors, Board of Trust Members)

Processional II (Chair of Faculty Senate/Mace Bearer, University Staff Advisory Council President, Alumni Association President, Speakers, Chairman of the Board of Trust, Emeritus Chancellor, Chancellor Diermeier)

Processional music:

BRANDENBURG CONCERTO NO. 3 IN G MAJOR, BWV 1048, MOVEMENTS I AND III
Johann Sebastian Bach | Performed by faculty and students of the Blair School of Music

Opening and Master

of Ceremonies DR. ANDRÉ L. CHURCHWELL, BS'75,
*Vice Chancellor for Equity, Diversity and
Inclusion and Chief Diversity Officer*

Welcome BRUCE R. EVANS, BE'81,
Board of Trust Chairman

Poetry Reading "MORE PERFECT,"
MAJOR JACKSON,
*Read by Major Jackson, Professor of English
and Director of Creative Writing; Gertrude
Conaway Vanderbilt Chair in the Humanities*

Remarks THE HONORABLE LAMAR ALEXANDER, BA'62,
Retired U.S. Senator

Remarks REV. JAMES LAWSON,
*Civil rights leader and former
Vanderbilt Distinguished University Professor*

Musical Performance STRING QUARTET IN
B-FLAT MAJOR, OP. 18, NO. 6, ALLEGRO CON BRIO,
LUDWIG VAN BEETHOVEN,
Performed by the Blair String Quartet

Remarks CANDICE LEE, BS'00, MED'02, ED'D'12,
*Vice Chancellor for Athletics and
University Affairs and Athletic Director*

Remarks SARAH IGO,
*Andrew Jackson Professor of History; Dean of
Strategic Initiatives, College of Arts and Science*

Remarks C. CYBELE RAVER,
Provost and Vice Chancellor for Academic Affairs

Musical Performance "TAKE CARE OF THIS HOUSE,"
LEONARD BERNSTEIN,
*Performed by the Vanderbilt Chorale, Directed by Tucker
Biddlecombe, Associate Professor of Choral Studies*

Remarks BRUCE R. EVANS, BE'81,
Board of Trust Chairman

Installation and Presentation

of Symbols of Office BRUCE R. EVANS, BE'81,
Board of Trust Chairman
DANIEL DIERMEIER, *Chancellor*

Chancellor's Address DANIEL DIERMEIER,
Chancellor

Alma Mater PERFORMED BY THE VANDERBILT CHORALE
DIRECTED BY TUCKER BIDDLECOMBE,
Associate Professor of Choral Studies
Lyrics are printed on page 12

Closing DR. ANDRÉ CHURCHWELL, BS'75,
*Vice Chancellor for Equity, Diversity and
Inclusion and Chief Diversity Officer*

Recessional music:

BRANDENBURG CONCERTO NO. 3 IN G MAJOR, BWV 1048, MOVEMENTS I AND III
Johann Sebastian Bach | Performed by faculty and students of the Blair School of Music

PROCESSION

Processional I

Procession of the Banners

The banners are carried by representatives of each college and school, in the following order. The main color of each school's banner is indicated below.

Abinaya Ramakrishnan for College of Arts and Science (white)
Daniel Dardon for Blair School of Music (pink)
Aadarsh Jha for School of Engineering (orange)
Haley Gray for Peabody College (light blue)
Mark D. Miller for School of Nursing (apricot)
Courtney Ariel Bowden for Divinity School (scarlet)
Kahlil H. Epps for Law School (purple)
Matthew Vaughan Sells for Owen Graduate School of Management (light brown)
Mason Nicholas Alford for School of Medicine (green)
Grace Morales for the Graduate School (dark blue)

Delegates of Colleges and Universities

See page 10 for a list of represented institutions.

University Staff Advisory Council Leadership

Amanda Harding, *Vice President*
Assistant Director of Strategy and Operations, Office of Digital Education

Lynn Maddox, *Secretary*
Special Projects Director and Community Liaison,
Office of Community Relations

LaDonna Smith, *Treasurer*
Administrative Officer, Department of Biological Sciences

University Marshal

Cynthia B. Paschal
Senior Associate Dean, School of Engineering;
Associate Professor of Biomedical Engineering;
Associate Professor of Radiology and Radiological Sciences

Faculty Senate Leadership

Ryan Middagh, *Vice Chair*
Assistant Professor of Jazz Studies

Dr. Rebecca Swan, *Chair-elect*
Professor of Pediatrics, Division of General Pediatrics;
Vice Chair for Education for the Department of Pediatrics;
Assistant Dean for Graduate Medical Education

Elizabeth Catania, PhD'08, *Vice Chair-elect*
Assistant Professor of Neuroscience

Catherine McTamane, BS'94, MEd'98, EdD'06, *Immediate Past Chair*
Associate Professor of the Practice of Teaching and Learning

Ben Harris, *Immediate Past Vice Chair*
Senior Lecturer in Music

Deans of Schools and Colleges

Dr. Jeffrey R. Balsler, *Dean of the School of Medicine*
Camilla Persson Benbow, *Dean of Peabody College*
Lorenzo F. Candelaria, *Dean of Blair School of Music*
C. André Christie-Mizell, *Dean of the Graduate School*
Philippe M. Fauchet, *Dean of the School of Engineering*
John G. Geer, *Dean of the College of Arts and Science*
Chris Guthrie, *Dean of the Law School*
Pamela R. Jeffries, *Dean of the School of Nursing*
M. Eric Johnson, *Dean of Owen Graduate School of Management*
Lawrence J. Marnett, *Dean of the School of Medicine Basic Sciences*
Emilie M. Townes, *Dean of the Divinity School*

Vice Chancellors

Steven K. Ertel, *Vice Chancellor for Communications and Marketing*
Nathan Green, *Vice Chancellor for Government and Community Relations*
Anders W. Hall, *Vice Chancellor for Investments and*
Chief Investment Officer
Eric C. Kopstain, *Vice Chancellor for Administration*
John M. Lutz, *Vice Chancellor for Development and Alumni Relations*
Ruby Z. Shellaway, *Vice Chancellor, General Counsel and*
University Secretary
Brett C. Sweet, *Vice Chancellor for Finance, Information Technology*
and Chief Financial Officer

Vanderbilt University Trustees

See pages 4–5 for a full list of Vanderbilt University Board of Trust members.

Processional II

Platform Party

Dr. Mark Magnuson, *Chair of Faculty Senate and Mace Bearer; Professor*
of Molecular Physiology and Biophysics, Louise B. McGavock Chair
Tiffany Lawrence Givens, *University Staff Advisory Council President;*
Senior Administrative Manager for Human Resources, School of Medicine
Basic Sciences
Tim Warnock, BA'84, *Vanderbilt Alumni Association President*
Major Jackson, *Professor of English and Director of Creative Writing;*
Gertrude Conaway Vanderbilt Chair in the Humanities
Sarah Igo, *Andrew Jackson Professor of History; Dean of Strategic Initiatives,*
College of Arts and Science
Candice Lee, BS'00, MEd'02, EdD'12, *Vice Chancellor for Athletics and*
University Affairs and Athletic Director

C. Cybele Raver, *Provost and Vice Chancellor for Academic Affairs*
Dr. André L. Churchwell, BS'75, *Vice Chancellor for Equity, Diversity*
and Inclusion and Chief Diversity Officer
Rev. James Lawson, *civil rights leader and former Vanderbilt Distinguished*
University Professor
The Honorable Lamar Alexander, BA'62, *retired U.S. Senator*
Bruce R. Evans, BE'81, *Board of Trust Chairman*
Nicholas S. Zeppos, *Chancellor Emeritus*
Daniel Diermeier, *Chancellor*

INSTITUTIONS

WITH REPRESENTING DELEGATES, IN ORDER OF FOUNDING

Harvard University, 1636
Yale University, 1701
University of Pennsylvania, 1740
Princeton University, 1746
Columbia University, 1754
University of Georgia, 1785
University of Tennessee, 1794
University of South Carolina, 1801
University of Virginia, 1819
Indiana University, 1820
New York University, 1831
Wake Forest University, 1834
Duke University, 1838
University of Notre Dame, 1842
University of Iowa, 1847
University of Rochester, 1850
Northwestern University, 1851
University of Florida, 1853
Washington University in St. Louis, 1853

Auburn University, 1856
The University of the South, 1857
Massachusetts Institute of Technology, 1861
University of Kansas, 1865
Fisk University, 1866
Meharry Medical College, 1876
Georgia Institute of Technology, 1885
Stanford University, 1885
Belmont University, 1890
University of Chicago, 1890
California Institute of Technology, 1891
Lipscomb University, 1891
Carnegie Mellon University, 1900
Rice University, 1912
University of California, Los Angeles, 1919
Pepperdine University, 1937
Fairfield University, 1942
Brandeis University, 1948
Aquinas College, 1961

MUSICIANS

FROM THE BLAIR SCHOOL OF MUSIC

VIOLIN:

Connie Heard
Carolyn Huebl
Stephen Miahky

VIOLA:

Christina McGann
Daniel Reinker
Damon Zavala

CELLO:

Catherine Choi
Alex Smith
Felix Wang

BASS:

Grace Wildermuth

GUITAR:

Richard Todd

VOCALISTS:

Jason Brauer
Sydney Braunstein
Daniela Diano
Sophie Heinz
Owen Purcell

Noah Mond

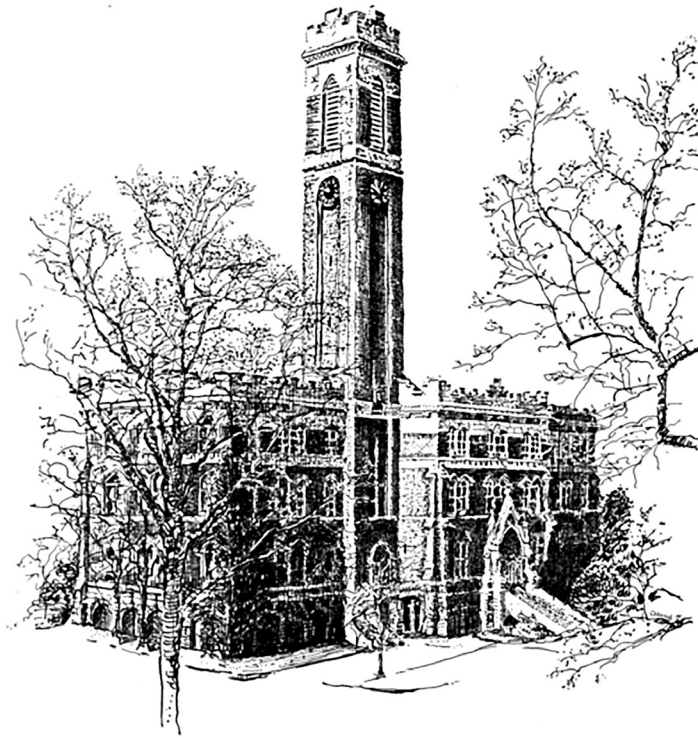
Emily Miller
Diana Nalyvaiko
Alasdair Payten
Ellie Repp
Julius Tabery
Nico Zavala

S Y M B O L S O F T H E U N I V E R S I T Y

The visual symbols of Vanderbilt University communicate our rich history and our vibrant future. Our seal contains our motto, *Crescere aude* (Latin for “dare to grow”), year of founding, and reference to symbolism important to Vanderbilt’s distinguished history. Oak laurel branches are showcased here as a symbol of strength and were selected because they appear on the Vanderbilt family coat of arms. The north star guides our way, and the circular container shape alludes to the markings on a compass.

The 2022 chair of the Faculty Senate carries the mace, an ancient sign of authority. It is displayed on the front of the podium as the symbol of the university’s authority to confer degrees. Symbolic images that decorate the gilded metal of the mace include VU monograms, embattled shields, oak leaves and acorns, irises and magnolias.

The chancellor’s insignia of office is a silver and gilt collar that displays several emblems of the university. The parallel chains of sterling silver are surmounted by alternating Vanderbilt shields and modified Founder’s Medals, from which hangs a medallion with an impression of the seal of the university. The decagonal silver frame of the medallion symbolizes the 10 schools.



"Kirkland Hall"
reproduced for love of '44

May 1891

Alma Mater

*On the city's western border, reared against the sky,
Proudly stands our Alma Mater as the years roll by.
Forward! ever be thy watchword, conquer and prevail.
Hail to thee, our Alma Mater, Vanderbilt, All Hail!*

*Cherished by thy sons and daughters, memories sweet shall throng
'Round our hearts, O Alma Mater, as we sing our song.
Forward! ever be thy watchword, conquer and prevail.
Hail to thee, our Alma Mater, Vanderbilt, All Hail!*

—ROBERT F. VAUGHAN, 1907